







CONFERENCE

"EMPOWERING LEADERS: ADVANCING LEADERSHIP EXCELLENCE IN THE WESTERN BALKANS"

3^{rd-} 4th December 2024, at Hotel Dubrovnik, Zagreb, Croatia

TUESDAY, 3 RD DECEMBER 2024		
9:00 - 9:30	Registration of the participants	
9:30-10:00	Welcome remarks and introductory speeches	
	- Mr Damir Habijan, Minister of Justice, Public Administration and	
	Digital Transformation (TBC)	
	- H.E. Mr Fabien Fieschi, Ambassador of France to Croatia	
	- Mr Rudolf Vujevic, Director of the National School for Public	
	Administration (NSPA)	
	- Mr Frederic Rauser, Director of International Relations, Institut	
	National du Service Public (INSP)	
	- Ms Maja Handjiska Trendafilova, Director of Regional School for	
	Public Administration (ReSPA)	
	- Mr Vasileos Exarchos, Vice-president of the National Centre for Public	
	Administration and Local Government (EKKDA), Greece	
10:00 – 11:15	Session 1: Objectives and lessons learnt of the French-Croatian	
	Leadership program (format: panel of 4 people + moderator)	
	General outline of the programme and administrative	
	context, NSPA, INSP experts	
	2. Presentation of the INSP approach to training of senior managers	
	and correlation of INSP's senior management training activities	
	implemented in the Western Balkans region, INSP experts	
	3. Leadership Project implementation, challenges, results achieved and	
	lessons learnt, NSPA/INSP experts	
	- Who was trained, how often and on which topics?	
	- What were the main challenges in training?	









	- Ideas for improvement of training syllabi?
	- Trainee testimony/ies
	Followed by Q&A and discussions
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11.15-11.30	Coffee break
11.30– 13:00	Session 2: Presentation of models of Leadership training
	(format: panel presentation- 4 participants + moderator)
	EKDDA/ESSDA case study: Leadership training and the ongoing
	reform of the Greek public training system for civil servants,
	Mr Athanasios Raptis, Director of the National School of Public
	Administration and Local Government (ESSDA), Greece
	2. INSP's Executive Programme (Cycle des hautes études de service
	public), Mr Jacques Skowron, INSP
	3. Centre of Excellence in Finance, Slovenia: We Lead project/
	Leadership for Managing Reforms Program, Ms Polona Sirnik
	Followed by Q&A and discussions
13.00 – 14.30	Lunch
14.30 – 16.00	Session 3 – Regional Leadership in a Globalized World: The Case of
	the Western Balkans – challenges and opportunities
	Experience in training senior managers/leaders (administrative and legal
	context, roles of training institutes/schools/bodies) - RESPA, RESPA
	members and beneficiary
	2. Strengthening regional leadership in the Western Balkans in
	the face of global challenges by tackling the following questions:
	 How could we prepare WB Leaders for facing global challenges?
	 How could we prepare WB Leaders for facing global challenges? What competencies should be strengthened or built?
	What competencies should be strengthened or built?
16.00 – 16.30	
16.00 – 16.30 17.00-18.30	What competencies should be strengthened or built? Followed by Q&A and discussions
	What competencies should be strengthened or built? Followed by Q&A and discussions Wrap up









WEDNESDAY, 4 TH DECEMBER 2024		
9:30 – 10:00	Welcome coffee	
10:00 – 10:30	Conclusions from Day 1: proposition of a draft action plan for future	
	regional cooperation (roadmap)	
10:15 – 11:30	Group session: INSP and NSPA experts exchange with participants in small	
	thematic groups	
	What are the main challenges in implementing leadership training in	
	your PA (the existence of a regulatory framework for training	
	leaders/senior managers, competency models, especially leadership	
	competency models, and the status and roles of training institutes and	
	schools)?	
	2. What competencies do you consider necessary to implement	
	the necessary reforms?	
	3. How could we develop Leadership training to make our leaders fit for	
	future challenges and the ever-changing EU environment?	
	4. What format should the Leadership training take? (modules,	
	duration, training frequency, in-person or online, etc.)	
11:30 – 11:45	Coffee break	
11:45 – 12:30	Wrap-up, closing remarks and a brief outline of the future roadmap for	
	regional cooperation	
12:45 – 14:00	Lunch	